



Sept 10, 2001

Reference: Shell GOAL Project, Woodstock Substation Buildings

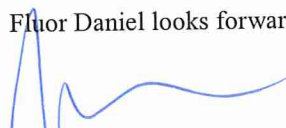
Subject: ABC Building Contractor Competition

To whom it may concern:

This is in reference to the Woodstock Substation Buildings work that Moore Construction undertook in support of the Shell GOAL Venture Project at the Shell Geismar Chemical Plant.

Moore performed the required work within the allotted budget, never sacrificing either safety or quality in the effort to meet a very tight schedule. They were cooperative and professional in all their dealings. The Construction Management Team was very satisfied with and appreciative of the efforts that Moore put forth.

Fluor Daniel looks forward to future opportunities to work with Moore Construction.



J. M. Royce
Director, Contracts
Fluor Daniel, Inc.
Shell Goal Venture Project