



Post Office Box 518 • Norco, Louisiana 70079-0518 • Telephone (985) 764-8611

August 18, 2005

Moore Construction, Inc.  
Attn: Steve Moore  
10037 Barringer Foreman Road  
Baton Rouge, Louisiana 70809

Reference: Valero St. Charles Refinery  
Q & A Laboratory

Dear Steve:

I just wanted to express my sincere appreciation for Moore Construction's part in the successful completion of our new refinery laboratory. The building is outstanding and servicing our needs now and is expected to service our needs well into the future. In my opinion, your company truly demonstrates those qualities we desire in what was truly a Team effort.

We all know that schedule milestones and scope modifications can have an adverse affect on a project. Moore, however, was able to overcome most of these issues and meet all of our expectations. Quality was never sacrificed in order to achieve a milestone and having completed the project with over 34,000 injury free man-hours.

Again, thanks for your commitment to excellence, and we look forward to having Moore Construction as a Team Member in the future.

Sincerely,

A handwritten signature in black ink, appearing to read "Mark Phair".

Mark Phair  
Engineering and Project Development Director  
Valero-St. Charles Refinery  
Norco, La. 70079-0518